# ASQ Automotive Division Webinar

Structured Concept Developmentseeing it happen in a real workshop







# Automotive Division

DIVISION Structured Concept Development-The Global Voice of Quality™ seeing it happen in a real workshop



**Everyone is muted. We will start at 7pm EDT.** 







- Housekeeping Items
- About ASQ Automotive Division
- Our Vision
- Division news
- Structured Concept Developmentseeing it happen in a real workshop
- Questions & Answers



#### **Housekeeping Items**

#### **Everyone is muted**

Session is being recorded

Session will last about 90 minutes

ASQ Automotive members can download the slides and video at <a href="https://www.asq-auto.org">www.asq-auto.org</a>

Participate thru chat and questions

Will answer questions at the end:

- Q&A at the end of the presentation
- Please type your questions in the panel box



#### **ASQ Auto Chair**

# Jennifer Schneider



Jennifer Schneider has 20 years of automotive experience in Launch Planning and Training, Process Management and Improvement, Organizational Development, Audit Management and Quality Management Systems. As a Senior Quality Manager, Hydraulic Brake Systems (HBS) at Continental Automotive, she is responsible for Regional Business Unit Quality improvement strategies, Customer Quality interface to ensure customer satisfaction, monitors and tracks financial aspects of corporate quality, leads cross functional teams within the region to identify and solve problems with our products and interfaces with worldwide HBS Management. Ms. Schneider holds a Bachelor's degree in Psychology from the University of Detroit, Master's in Industrial/Organizational Psychology and MBA from the University of Detroit Mercy.

In addition, she holds certificates from the Minority Business Executive Program, Tuck School of Business, Dartmouth College; Customized Lean Mfg. Program, School of Engineering, University of Michigan; Capability Model Maturity Integration (CMMI), Carnegie Melon University; and UAW-Ford Employee Involvement Leadership Skills Program, Wayne State University.

Professionally, Ms. Schneider has worked in the areas of Customer Service, Litigation, Manufacturing, Human Resources and Quality for Ford Motor Company, Visteon, SiemensVDO and Continental Automotive.

Within ASQ Automotive Division, she has volunteered and given her leadership as Chair, Global Products Committee; Chair, Scholarship, and elected to the Executive Council as Treasurer 2010-2011 term, Chair-Elect 2011-2013 term and Chair 2014-2016 term.



# **American Society for Quality (ASQ):**

ASQ is the world's leading professional association and authority on quality

#### **ASQ Automotive Division Mission:**

To be the recognized global network of automotive quality professionals that is helping individuals and organizations to achieve personal and organizational excellence



# Our 2014 Strategic Plan will focus on the following objectives:

- 1. Customer Focus increase Member Engagement
- 2. Community Outreach Collaborate with external and internal organizations
- 3. Division Leadership Enhance Leadership Team
- 4. Process Improve Process / Operations
- 5. Communication
- 6. Branding and Marketing Strategy

# **ASQ Automotive Division Call for Papers**

#### **ASQ Automotive Division Call for Papers**

Event: ASQ Automotive Awards Symposium June 2, 2014 Automotive Hall of Fame, Dearborn, Michigan

Purpose: Two papers will be chosen for presentation at the symposium. Other submitted papers will be

considered for publication in Automotive Excellence, the Division newsletter.

Theme: The Global Impact of Quality emphasizing any of the following focus areas:

**Customer Relationships** 

**Risk Management** 

**Building and Sustaining a Culture of Quality** 

Making the Case for Quality

We especially encourage the following types of content:

**Case studies:** Step-by-step descriptions and results of specific projects that you or your organization completed.

**Perspectives pieces:** Your own assessment, based on experience and/or research, of trends and developments in quality.

**Tutorials:** How-to discussions or illustrations for quality practitioners of any experience level.

Human-interest features: Less technical discussions of your own role, experiences, or insights about

working in the quality field.

**Submit:** Title, abstract (150-250 words), author(s) names with ASQ member numbers

To: asgautodiv@gmail.com

By: April 4, 2014 Results will be announced by April 11, 2014



#### **Resources / Contacts:**

Contact: Jennifer Schneider, Chair - ASQ Automotive Division

E-mail: asqautodiv@gmail.com

Website: www.asq-auto.org





**Group:** ASQ Automotive Division Group



twitter.com/ASQautomotive



# Main presentation Start Recording

# Introduction of Speaker

Presenter: Harry B. Flotemersch, Sr. Consultant, Shainin LLC



Harry. B. Flotemersch has more than 30 years of experience in manufacturing engineering, quality science and workshop facilitation as an engineer, quality engineering department head and technical consultant.

BS: Electrical Engineering, Rose-Hulman Institute of Technology,

MS: Manufacturing Management, Kettering University.

He has a passion for tackling tough challenges with optimism and has learned multiple methodologies to support him to the finish.

Harry has deployed his multiple methodology flexibility successfully to the point of winning quality and innovation awards from Delphi Automotive, DaimlerChrysler and BAE Systems.

As a Senior Consultant at Shainin LLC, Harry is applying this experience while delivering Resilient Design and Development services to their clients.

#### **Shainin's Global Reach**

Shainin, a global consulting company, solves and prevents critical problems in any environment.





The Red X® Company

Website: www.Shainin.com

#### From the November 2012 ASQ Webinar:

Finding Root Cause

**Creating New Concepts** 

High Complexity



I ow Complexity

Structured Problem Solving Process



Fishboning / **Brainstorming** Depends Upon Vital Experience



Structured Concept **Development Process** 



Brainstorming / Random insight / Depends Upon Vital Individuals





It's vital to know when to switch methods to suit the situation.



#### **Webinar Contents**

# Structured Concept Development

- When does it make sense to do this?
- Overview of the Structured Process
- Walk through of real workshop.
- Challenge to try out first steps.
- Question and Answer
- Open Discussion



# **Structured Concept Development Application**



#### Forget it... when you.....

- Are committed to a design.
- Meeting all requirements.
- Have no resources.
- Have no interest structured methods.

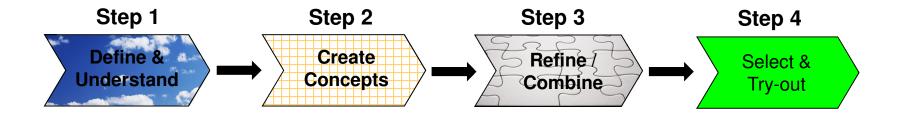


#### Consider it... when you.....

- Reluctant to invest in prototypes yet.
- Can't wait for a miracle.
- Need to insights to handle the complexity.
- Need a way to manage diverse thought.
- Have new requirements and conflicts.



# **Concept Development Process**



#### This process moves the cross functional team through a dialogue:

- Foundations are laid with background information clarified,
- observations are discussed.
- ideas identified and merged collaboratively,
- challenges are clarified and solved together,
- convergence on concepts,
- more willing to move forward with action.

More understanding earlier and Less rework later. **Benefits:** 





# A quick walk through a workshop.

**Upfront Alert:** 

This is a peek into a day's worth of dialogue.

**Does** show how ideas are put together into concepts.

Does **not** show how conflicting design ideas are resolved in detail.

*Does not* show how competing concepts are evaluated.





### **Our "Concept Challenge"**

A leading recreational vehicle company wants to add some additional functionality for market differentiation to one of its high volume, midsized pull behind campers.

The marketing feedback points to the need to be able to *store the bicycles* inside the camper so that a second vehicle would not be needed.

#### Drivers of this need are:

- Rising Fuel Costs.
- Single Parent Families.
- One parent coming late / leaving early.
- Offer more than the competition.



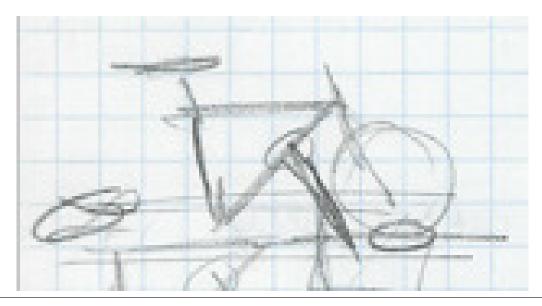


#### **Mission**

Create concepts to put a bike rack to hold ~5 bikes for a typical young family on the inside of the midsized camper model chosen.

#### **Timing Goal:**

Build at least one working prototype to tryout quickly!





# **Define: Main Need for New Concept**



Paradigm: "If you're going to take the family bikes . . you are taking a 2<sup>nd</sup> vehicle."



### What are useful Innovations?



"Often a new combination of technical and organizational resources that increases the value / cost ratio."

Value /Cost Ratio =

More of the things that are wanted.

Less of the things that aren't wanted.

First Action:

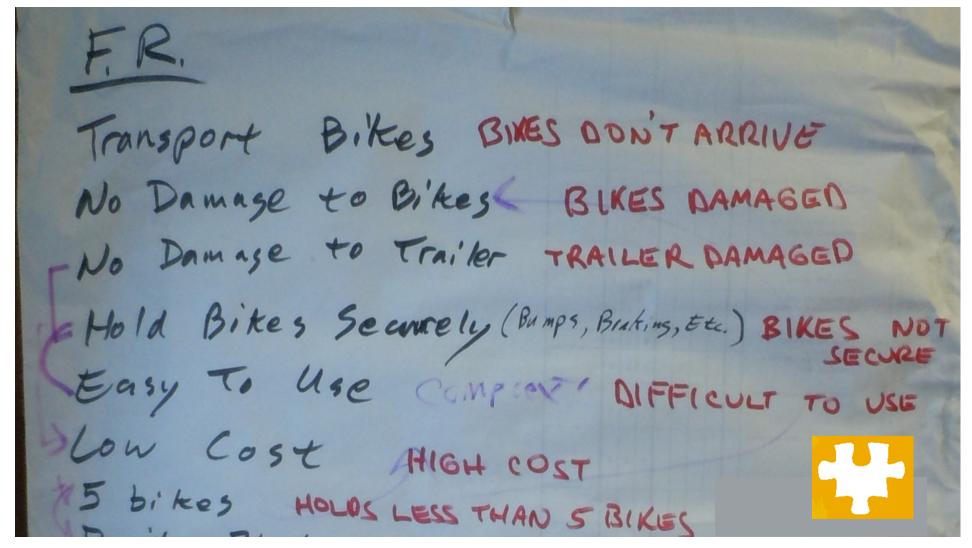
Clarify all the things that are wanted and aren't wanted.





# **Define: Functional Requirements**

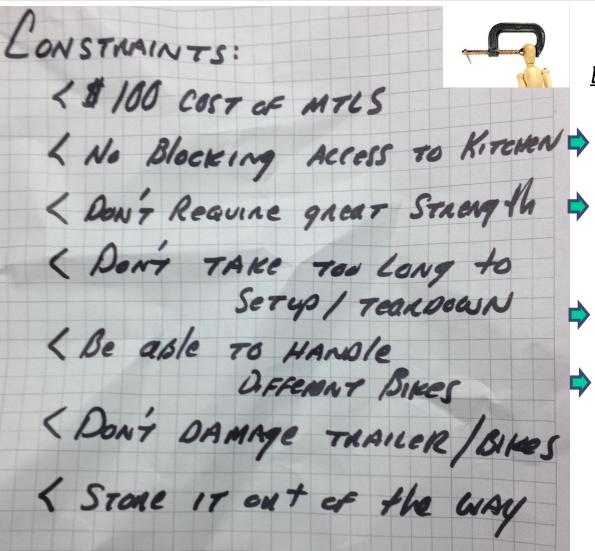






#### **Define: Constraints**





#### Elaborations from Dialogue

- Need to be able to get lunch on the road, change clothes etc.
- Make it so that wife and kids can load it if the dad isn't there.
- Field Study: 20 minutes is a good target.
- 눩 Bikes change as family changes.



# **Understand: Clarify Meanings**



| Facilitators   | BIKE RACK PROJECT                                 | Blie Rocks we own          |
|----------------|---|----------------------------|
| notes          | BIKE RACK PROJECT                                 | Debs<br>THUE<br>YMELAMA    |
| CAMPER         | INTERNAL  | YACICAMA                   |
|                |   | ReesE                      |
|                | HOLD ALL BIRES (+ SCOOTERS                        | NSIDE                      |
| IDEALITY =     | EASY TO LOAD/UNLOAD                               | MANSIT + (While c          |
|                | No Damage No Tools                                |                            |
|                | LOW COST TO BULL MAINTAIN                         | - USE                      |
| HOLD ALL SI    |   |                            |
| HOLD HEE BI    | LE HORRER ADM                                     | T EFFECTIVLY               |
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|                | BM BIKE CHILL                                     | D/Yenth                    |
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| TIZNANTINI     | INSIDE  |                            |
|                | INSIDE CAMPE                                      | R IN TABLE AREA            |
| WHILE CAMPI    | NO SOMEHOW HELP OKGA                              | Alian du -                 |
|                | 1 HELL ONG  | NICE BIKE NOT IN USE       |
|                |   | BUMBER OF CAMPER           |
|                |   | ALL' COCKING               |
| .1 .           |   | THE ESCIETAGE              |
| No Damage      | TO CAMPER INTERNOR                                |                            |
|                | To People   |                            |
|                | TO BIKES  |                            |
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These are my 'facilitators notes' captured in dialogue to get more detail about what is wanted. I was picturing my own family bike situation.

We were asking:

"what is meant by..."

- Holds all bikes?
- No damage?
- In transit?
- Easy to use?
- Low cost?
- Inside Camper?



#### **Understand: The Ultimate Solution**



Defining the vision of what is the I Deally WE WANT: ultimate "pie in the sky" solution will help orient the concept team to the · No COST direction of the innovation. · Holds INFINITE BIKES · Zons Damnye Possible · So EASY KIUS DO IT FOR US! · No TOOLS ROD. · Never comes loose on its Without this clarity, there is wasted time and effort to get to the · DISAPPEARS WHEN NOT IN USE destination.

Bike Stowing Concept Development



# **Understand: Truly Innovative**



Bikes transported inside camper.

Easy to load and unload bikes.

Bikes stay stowed over bumps and hard stops.

Easy to store system when not in use.

Free access to inside for food and rest stop use.

Ratio

Damage to camper, bikes and people from weak mounting.

Special skill or tools required to fabricate.

Cost of material. (Derived target < \$100)

Additional towing load, weight or drag.

Storage space required while actually camping.

Time to load / unload. (Derived: max 20 minutes)

Difficulty to adapt or duplicate for as needs change.







Minimize



#### **Understand: Conflicts**





Bikes transported inside camper. Easy to load and unload bikes. Bikes stay stowed over bumps and hard stops. Easy to store system when not in use. Free access to inside for food and rest stop use. Maximize Ratio Damage to camper, bikes and people from weak mounting. Minimize Special skill or tools required to fabricate. Cost of material. (Derived target: <\$100) Additional towing load, weight or drag. Storage space required while actually camping. Time to load / unload. (Derived: max 20 minutes) Difficulty to adapt or duplicate for as needs change.



# **Understand: Approach to Conflicts**





Bikes transported inside camper.

Damage to camper, bikes and people from weak mounting.

Tactic #1: Minimize or eliminate bikes coming in contact with camper.

# Dialogue about conflicts:



Bikes transported inside camper.

Free access to inside for food and rest stop use.

Tactic #2: Designate available and unavailable floor space inside.



Damage to camper, bikes and people from weak mounting.

Additional towing load weight or drag.

Tactic #3: Utilize as much strength in existing structure as possible.



Easy to load and unload bikes.

Bikes stay stowed over bumps and hard stops.

Tactic #4: Consider proven bike holding methods that are easy to engage but have high holding force when engaged.



# **Understand: What is Really Needed**



| <b>\</b>  | I  |         |    |     | 11: 0     |
|-----------|----|---------|----|-----|-----------|
| What must | ne | created | ın | tne | SOIUTION? |

| <ul> <li>□ A method to connect a bike an intermediate structure.</li> <li>□ A way to connect intermediate structure to camper structure.</li> <li>□ A method to prevent the floor / walls / doorway from being damaged.</li> <li>□ All interior evidence of the system must disappear when bikes unloaded.</li> <li>□ Strength of the mechanical connections &gt;&gt; higher than energy applied to bikes.</li> <li>□ A method to prevent the bikes from damaging each other.</li> <li>□ Strength of users required is &lt;&lt; strength to lift entire bike overhead.</li> </ul> |
|---|
| RESULT = Secure stowage of multiple bikes inside front of camper.   |
| What would be 'nice to have' but not critical to have?  |
| <ul><li>☐ Geometry that can be stowed out of sight nicely when camper parked?</li><li>☐ Something nice looking?</li></ul>   |
| ☐ Perhaps it can double as a rack also while at the campsite or at home?  |

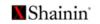


#### **ASQ Webinar – Poll #1**



# Do you call out the conflicting items *before* you start discussing solutions?

- Always
- 2. Sometimes
- 3. Never
- 4. Not sure what you are asking.



#### **Understand:**



# What has already been done? Resource surveying

### **Understand: What is out there?**









# **Understand**

"Resources"

in the Context



# **Understand: Camper Resources**



### The Outside









# **Understand: Camper Resources**



The inside:

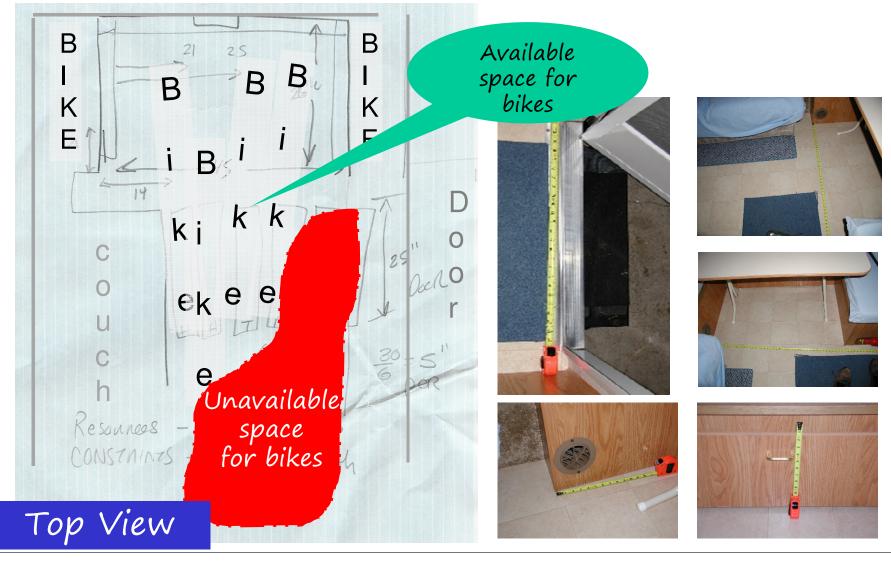
As used while camping.





#### **Understand: Space Available and Not**







Bike Stowing Concept Development

#### **Understand: Camper Resources**







#### **Understand: Camper Resources**



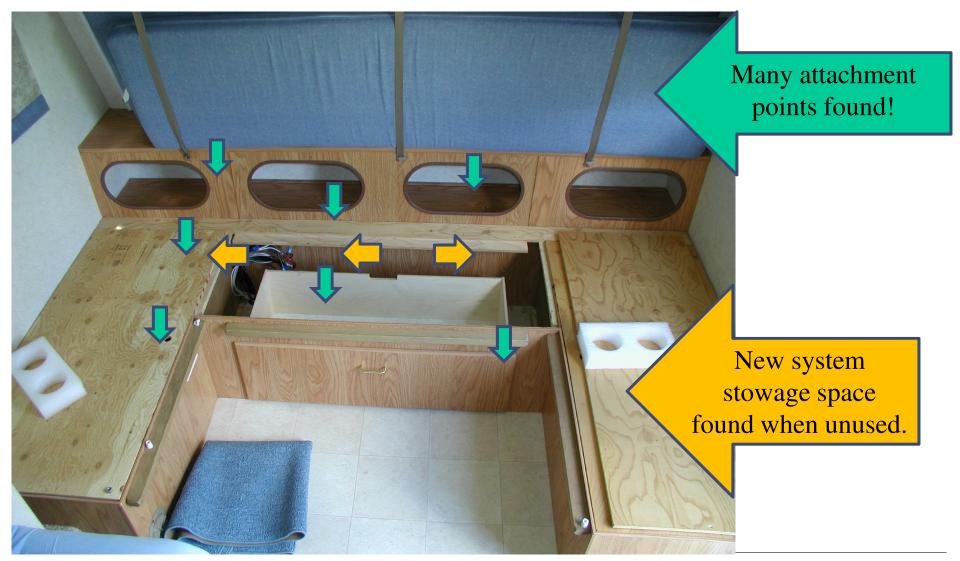


Cushions removed, non-cosmetic structure is revealed for consideration.



#### **Understand: Camper Resources**







#### **Understand: Bike Resources**



#### **Available Resources**

Wheels, frame, front fork, handle bars, seat, braking ability, helmet, Air in tires, tires and tubes, pedals, pedal threaded holes, x 5 units. Bike structure fixed and flexible joints.

#### **Unavailable Resources**

All greasy parts, plastic water bottle holders, spokes, painted surfaces, if not protected.

Note: An Example of bikes secured by the frame tubes or an adaptor tube when it is too small.





#### **Understand: Rack Resources**

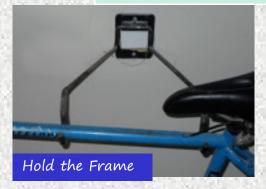


#### **Available Resources**

All details for holding bikes to racks and racks to vehicles securely, straps foam, clamps etc. Note that there is an air pump that usually comes along on the trip!

#### **Unavailable Resources**

NONE: If components from an existing commercial rack system can be used, it is completely available.











Hold the Forks Without Wheels



Hold to Each Other





#### **Understand: Resources Summary**



|                       | Available Resources   | Unavailable Resources  |
|-----------------------|---|--|
| In                    | Volume of empty space in walking area, length, width, height etc.   | Roof, rear, front and sides of trailer, entire tow vehicle off limits.               |
| Camper                | Structures behind cosmetic surfaces entry door opening.   | Cosmetic surfaces of all cabinets, floors, ceiling, windows, zipper fold outs, door. |
| In<br>Bikes           | Wheels, frame, front fork, handle bars, seat, braking ability, helmet, air in tires, tires and tubes, pedals, pedal threaded holes, x 5 units. Bike structure fixed and flexible joints | All greasy parts, water bottle holders, spokes, painted surfaces if not protected.   |
| In<br>Rack<br>Systems | All details for holding bikes to racks and racks to vehicle securely, air pump, straps foam, clamps etc.  | NONE   |
| In<br>People          | Strength to hold 1 bike up on 1 wheel at a time, ability to adjust bikes and securing methods to suit a variety of bikes for any trip.  | Strength to lift one bike up to chin alone.  |



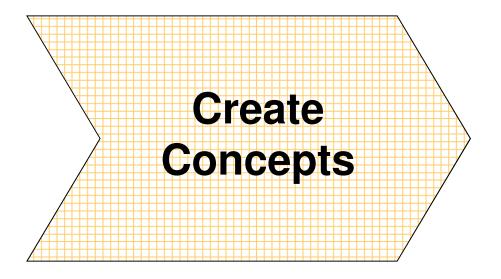
#### **ASQ Webinar - Poll #2**



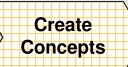
### Does your team collect and clarify the current solutions and resources before you start creating new solutions?

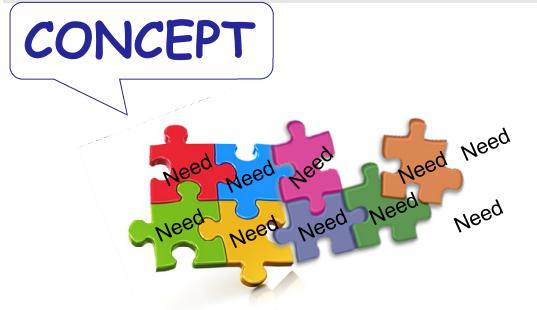
- 1. Always
- 2. Sometimes
- 3. Never
- 4. Not sure what you are asking.



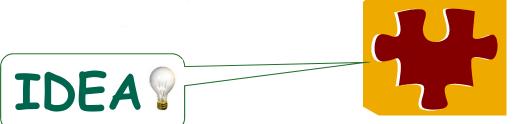


#### **Ideas and Concepts:** know the difference!





**Concepts** are collections of ideas designed to meet collections of needs.



**Ideas** are often specific, singular and usually mentioned to answer a specific need but not all needs.



#### Individual Thought Then Group Thought



It is well known that blurting out ideas to a group creates the illusion of productivity but does more harm than good for diversity of thought early on.

#### Individual Action:

Sketch out what has already come to mind privately.

#### Group Dialogue:

Have people quickly share and capture feedback from the team.



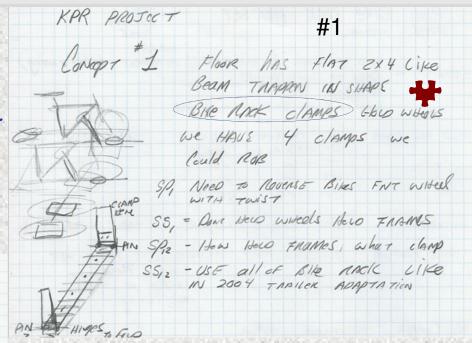
#### Thinking Through a Concept in Detail

Create Concepts



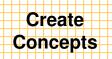
= A notable idea the team recognized as something to hold on to in idea inventory.

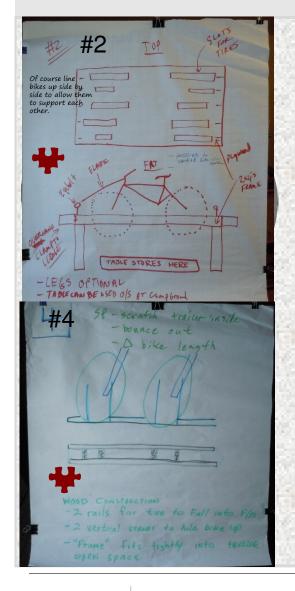
Concept #1a WHEELS LOOPE IN WOLLS Burnord By Wooden BLOCKS SQUOETED COPY TABLE USE as sed 1- point sigle

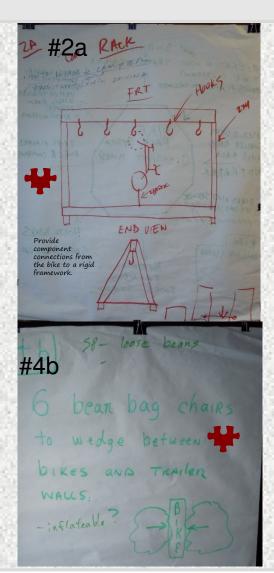


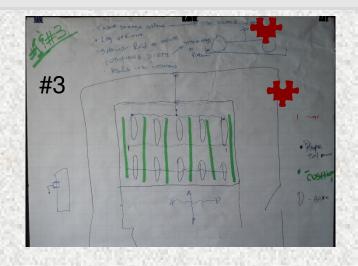


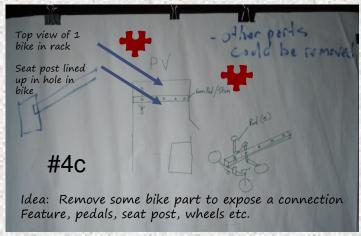
#### **Create Concepts: Individually First**







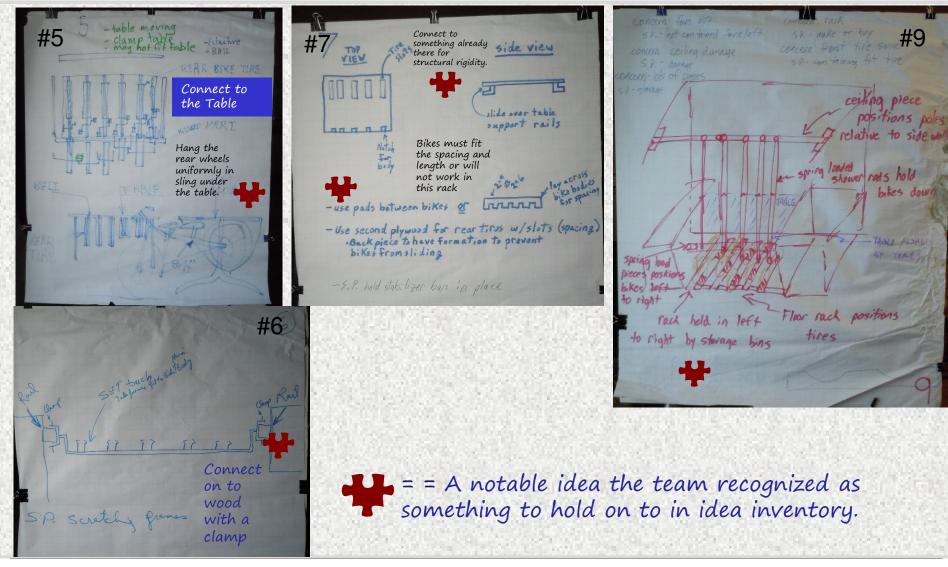






#### **Create Concepts: Combining**

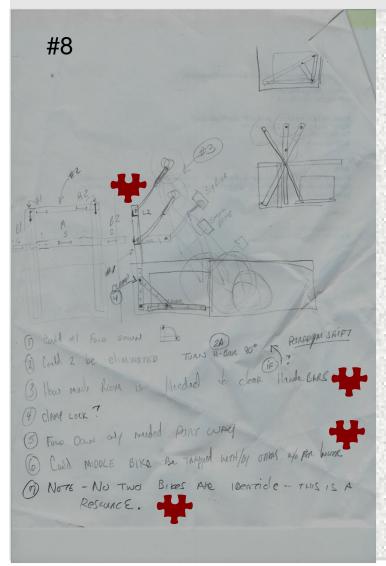






#### **Creating Clarity Through Dialogue**

Create Concepts



Exploration into hinged rack structure to connect to each type of bike height led to realization that bikes are not identical and this is a problem that might be a useful resource to put to work for us!





Crazy concepts spurred lots of ideas to be captured:

- 1. Fork can be rotated any angle, can this be leveraged?
- 2. Can we use "C" Clamps to lock the system to the camper?
- 3. Can one bike be trapped in with the rest of the bikes?
- 4. Can we stow the long rail somehow in the drawer space?





#### Refine / Combine Usable Ideas into New Concepts



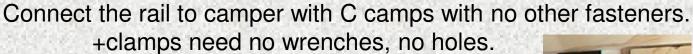
Use force clamps to connect to the bike.

- + if wheel is removed it will be lighter to lift.
- If wheel is removed it will have to be secured also!



Use a steel rail to connect the fork clamps.

- -steel could scratch camper when moving around.
- +steel would require less support structure and mount easily.





Use matts, carpets, tarps to protect the floors. +no special matts to be created for this!







#### Refine / Combine Usable Ideas into New Concepts



Use foam / towels / pool noodles and pads to separate bikes from banging.



Store steel rail in available space drawer when bike are gone.

Bungee bikes together to form rigid structure



Connect smaller bike force with custom mount.



Protect sharp ends of steel with soft cap.



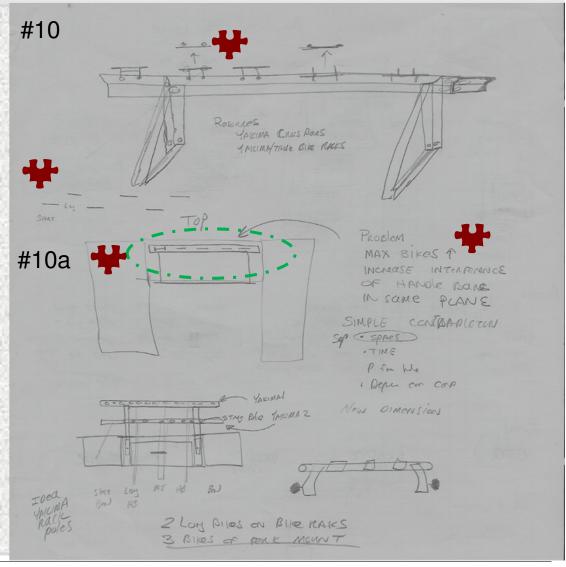




#### **Working Through Specific Problems with Dialogue**



- 1. Can we nest the bikes close enough on one rail to make them take up less space?
- 2. Can we take advantage of the fact that the bikes are not identical to next them. closer?
- 3. Can we put the fork clamps in a variety of places on the rail to help stagger the bike handle bars and pedals?
- 4. Can we eliminate the braces and keep the rail?





# Normally, we'd create multiple 'Concepts'

We'll follow one concept through as being selected and prototyped to show a result for this webinar





#### **Combination of Ideas That is Required**



#### What must be created in the solution?

- A method to connect a bike an intermediate structure.
- A way to connect intermediate structure to camper structure.
- A method to prevent the floor / walls / doorway from being damaged.
- All interior evidence of the system must disappear when bikes unloaded.
- Strength of the mechanical connections >> higher than energy applied to bikes.
- A method to prevent the bikes from damaging each other.
- Strength of users required is << Strength to lift entire bike overhead.

RESULT = <u>Secure stowage of multiple bikes inside front of camper/</u>

#### What would be *nice* to have but not critical to have?

- **"** Geometry that can be stowed out of sight nicely when camper parked?
- Something nice looking?
- It doubles as a bike rack also while at the campsite or at home?



#### **Idea Inventory Builds into a Concept**



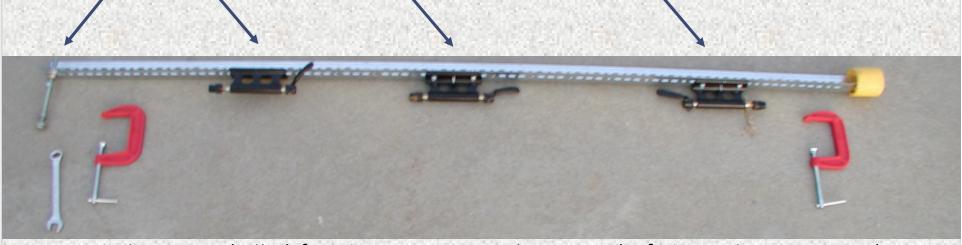




#### **Solution: 1 Prototype Was Built**



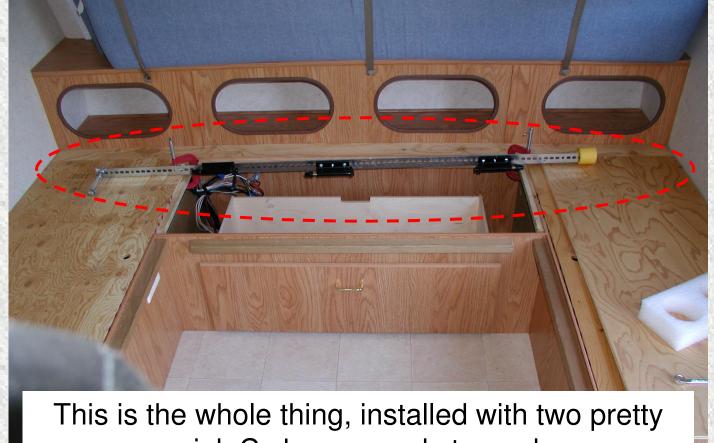
4 bikes would be clamped, the 5th strapped in between the 3 to be staggered a little behind but secure.



- No holes were drilled for this project. Only the end of the rail was cut and bent for the long bolt on the left. The yellow end protector was cut from a scrap plastic pipe stub.
- Bonus Feature: The pink color of the clamps was chosen to be more appealing and easier to find identify later.



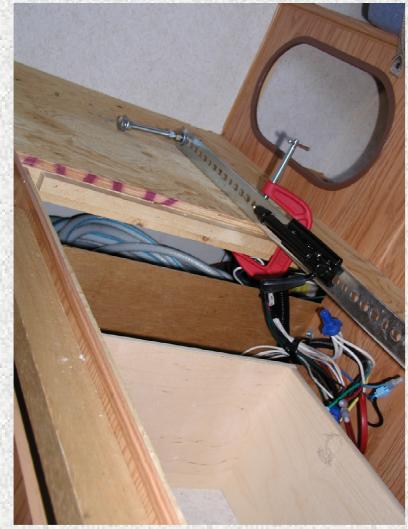
#### **Tryout: Fully Installed for Loading**



pink C clamps ready to use! Almost nothing more than a big umbrella in size!



#### Minimal Damage: No bolts or Screws





End protection from sharp metal corners provided by 'found object'.

Micro Innovation: Object will not naturally fit on end but with deformation will fit and stay in place with no fasteners! Free fastening. Ideal!





#### **Clamping Method Top / Side View**



Note: Handlebars staggered to miss each other allowing bikes to nest.

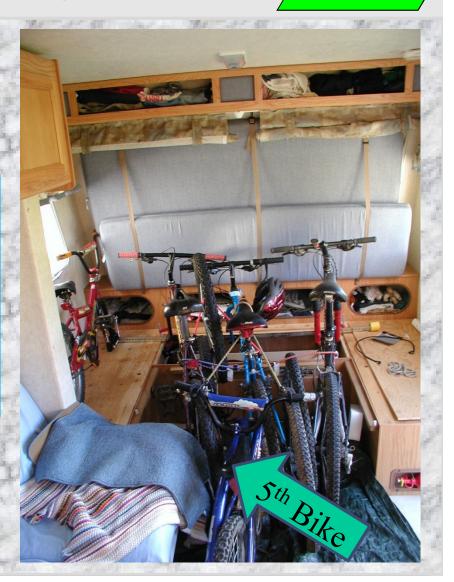
It's because we noted the bikes are non-uniform.

#### Final Implementation 1<sup>st</sup> Try a Winner

Select & Try-out



"It was very satisfying to build it and have very few surprises and even those were minor and easy to handle."



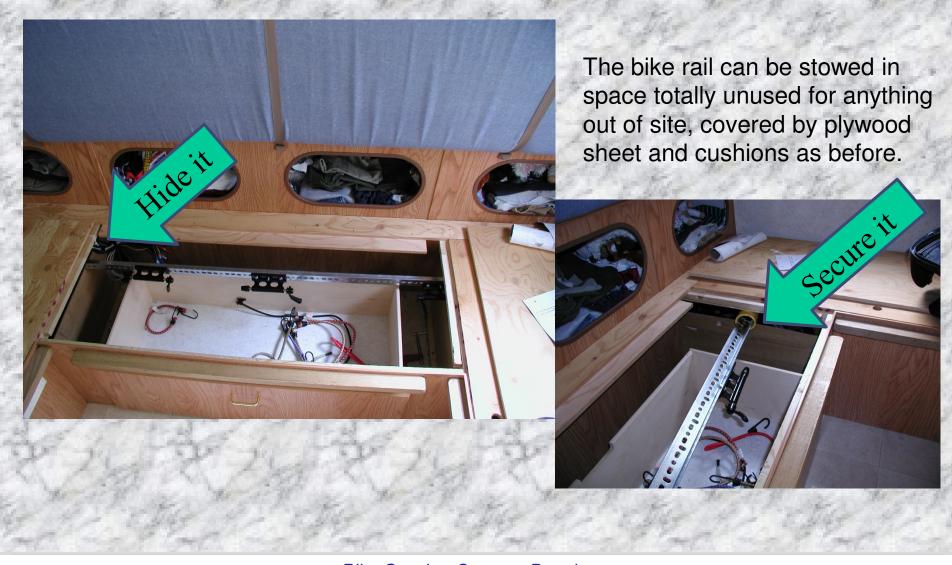


The Red X® Company

Bike Stowing Concept Development

#### Storage: Hide it in Cavity Discovered







#### **Understand: Conflicts**



Bikes transported inside camper.

Damage to camper, bikes and people from weak mounting.

Tactic #1 Minimize or eliminate bikes coming in contact with camper.

With front wheel off it is easier to control.

But we have to secure the wheels now too.



Bikes transported inside camper.

Free access to inside for food and rest stop use.

Tactic #2: Designate available and unavailable floor space inside.

Got specific on space and found room to make it work.



Damage to camper, bikes and people from weak mounting.

Additional towing load weight or drag.

Tactic #3: Utilize as much strength in existing structure as possible, Connecting to existing hidden hardwood structure.



Easy to load and unload bikes.

Bikes stay stowed over bumps and hard stops.

Tactic #4: Utilize existing bike fork clamps that are easy to engage but have high holding force when engaged.

Minimal tools, utilizes standard fork mount technology.



Four

Early

Identified

Conflicts

Bike Stowing Concept Development

#### Where did those conflicts go?

Bikes transported inside camper.

Easy to load and unload bikes.

Never Comes loose over bumps and hard stops

Easy to store system when not in use.

Free access to inside for food and rest stop use.

Damage to camper, bikes and people from weak mounting.

Special Skill or tools required to fabricate.

Cost of material. (not more than \$100)

Additional towing load weight or drag.

Storage space required while actually camping.

Time to load. (max 20 minutes)

Difficulty to adapt or duplicate for as needs change.



Minimize

Maximize



Ratio=

#### What are Innovations?

 Often a new combination of technical and organizational resources that increases the value / cost ratio.

We can leverage our teams that have so much knowledge and experience. .

...to come up with clever new solutions to complex challenges!



#### Homework for You Where You Work:

Identify a situation where new concepts are needed.

Answer the questions shown on the next slide.

Give me feedback on your experience and questions.

#### **Post Webinar Challenge Homework:**



What is the challenge you are facing?

- SCREEN DUMP THIS PAGE NOW AND PRINT IT.
- What are the all functional requirements and constraints?
- What needs to be clarified to help you think clearly on this problem?
- What would you want to have more of and less of?
- What resources are available and unavailable in the situation?
- What would be ideal if you could have exactly what you want?
- What are the conflicts that exist in the situation you see from the start?
- What are some tactics you could use to get around those conflicts?



#### **Measurement Concept Challenges**

#### **Examples**

- Measure static voltage on plastic parts with very high repeatability guickly out on the plant floor.
- Determine the air flow setting of a pick and place arm without an air flow meter.
- View the dynamics of a car steering system linkages while it is on a high crown road.
- Measure the vibrating frequency of the headlight filament of a car going down the road without touching it.
- Determine the precise angle of a projection mirror in mounting frame without turning on the projector or touching the mirror.

#### **Design Concept Challenges**

#### **Examples**

- Have outdoor washing sinks in freezing environment not freeze at the trap.
- Bend many layers of uncured carbon fiber sheets w/o forming ripples.
- Reduce the thickness of a cured chemical layer without giving up mass.
- Mount racks on a roof with no fasteners and to prevent leak paths.
- Tool up 1 standard high volume cover that fits over many different sized holes.
- Temporarily hold a harness in place during assembly without throw away material.

#### **Summary:**

- Structuring Concept Development is useful in some situations.
- Absorb Requirements, Constraints and Resources early.
- Leveraging the diversity of individuals.
- Facilitator must know how to manage progress through steps.
- Document ideas and concepts to leverage later.



Presenter: Harry B. Flotemersch, Sr. Consultant, Shainin LLC

Harry@Shainin.com Email:

#### **More to Study on This Topic:**

Free Online Video: TED talk on collaboration and individual thought:

http://www.ted.com/talks/susan cain the power of introverts

#### **Articles:**

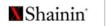
The Importance of Concepts in Creativity and Improvement by Lloyd P. Provost and Gerald J. Langley Quality Progress Magazine, March 1998, P31

Creativity and Improvement: A Vital Link by Lloyd P. Provost and R. M. Sproul Quality Progress magazine, August 1996, P101

#### Books:

And Suddenly the Inventor Appeared: TRIZ, the Theory of Inventive Problem Solving by Genrich Altshuller.

May 1996 ISBN-10: 0964074028 2nd Edition (my first read, a great first exposure this topic)



#### **Question and Answer Period of Webinar**



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# Next Webinar: ASQ Automotive Division Webinar

# Chi Square Test of Proportions for Confirmation Testing





#### **ASQ Automotive Division Webinar**

# ASQ Automotive Division Webinar Chi Square Test of Proportions for Confirmation Testing

Date: May 7 2014, 7:00-8:30PM EDT

**Topic:** February 11, 2011 Dick Shainin presented an ASQ Automotive Webinar on B vs C Confirmation Testing. B vs C confirmation testing leverages variable data and small sample sizes to provide a quick simple non parametric test with minimal Alpha Risk. This webinar will cover applying Chi Square Test of Proportions as a quick simple non parametric test when binary data is involved.

The audience will see the some practical applications of the Chi Square Test of Proportions for confirming root cause in a problem solving investigation.

At the end, the Webinar participants will be invited to try execute a Chi Square Test of Proportions using an Excel template.

Presenter: Craig Hysong, Sr. Executive Vice President, Shainin LLC.



#### Introduction of Speaker



Craig has held a wide range of senior positions within the automotive industry. His management experience includes manufacturing engineering, new product launch, and cost improvement. In 1998, he joined Shainin as a consultant and later became a consulting manager and principal for Shainin. As **Executive Vice President of the company, he continues to work with** clients to improve the delivery of technology and the development of standardized work practices. Craig is currently responsible for sales and business development. Prior to joining Shainin, he worked at General Motors and ITT Automotive. Craig earned a bachelor of science in electrical engineering from the Pennsylvania State University and a master of science in manufacturing systems engineering from Lehigh, which he attended as a General Motors Fellow. He is a licensed professional engineer and an American Society for Quality certified Quality Engineer, Reliability Engineer, **Quality Auditor, and Quality Manager.** 

Presenter: Craig Hysong,

**Executive Vice President, Shainin LLC** 





# Thank You For Attending

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